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Then and Now: Games and pastimes being revived

Entertainment for children and young people these days seems to revolve around the iPhone, laptop or tablet, with little cause for actual physical communication with each other. In days gone by there was neither the money nor the technology to entertain oneself by such means and entertainment was very much a product of imagination, invention and friendship.

As may be expected, fishing was a popular and fruitful pastime in days of old.

In the book Cayman Yesterdays, Mrs Neatha McLaughlin Conolly, who was born in East End in 1918, recalled her childhood pastimes:

"When I was a child you could walk down to the sea in the morning when the tide came in, and just walk along the edge with a machete and stick as much fish as you wanted with it; just stick the machete in the fish and pick it up. And



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Deal Ebanks shows children the old time favourite game, the gig

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HOW THE LAW ENSURES SECRECY OF VOTE

According to the current Cayman Islands Elections Law (2017 Revision):

- ✓ Voters mark their ballots alone in a voting booth, except when assisted voting is requested by the voter.
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ELECTIONS OFFICE
For more information about the Dec 19 referendum visit www.elections.ky

Statement on secrecy of the vote

MUFG does its bit for mental health awareness

By Lindsey Turnbull



Thursday 10th October was World Mental Health Day and to raise awareness of the importance of mental health and wellness, fund and asset servicing provider MUFG Investor Services held a week-long series of events.

Global Chief Compliance Officer, Kendall Pierre, explained that MUFG promoted inclusion and diversity among its employees at a global level, and so the mental health awareness focus was part

... Continued story on page A5

Healthcare funding inadequate for most vulnerable

The most vulnerable people in society, that is, those with mental illness, the elderly and neonatal babies, are not adequately covered by their health insurance and neither are those people working in the public sector. This is according to a new report just published by the Health Insurance Standing Committee, which was formed by the Cayman Islands Insurance Association.

The first part of this report – the Gap Analysis and Reform Proposal for Healthcare Funding in the Cayman Islands – has just been released, with three further reports coming later this year. It was created following a review of Cayman's system of healthcare funding throughout last summer. The Chair of the HISC Annikki Brown, explained:



... Continued story on page A3

Times Caymanian

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EDITORIAL

Black Friday: The Big \$\$\$ Day

In five weeks the images of campers outside Wal-Mart Superstores in the US will reinforce the meaning of "Black Friday" for shoppers and merchants.

Contrary to the superstition of Friday 13th, also known as Black Friday, and considered to bring bad luck; the meaning of Black Friday is now changed to good luck for shoppers and merchants. Traditionally created in the United States on the Friday following Thanksgiving Day, merchants have transformed this holiday into the major shopping event of the year. It is often regarded as the beginning of the Christmas shopping season and in recent years' merchants have opened earlier to encourage sales.

Here in the Cayman Islands, the promotion of the big shopping day has been adopted and even without the Thanksgiving holiday, stores have reduced their prices to boost sales. This day is also regarded as the busiest shopping day of the year and some businesses have exceeded their highest daily sales totals on this day.

This is good news for merchants as the increased sales will contribute to their overall annual performance allowing them to stay in business and also provide employment accordingly.

The challenge is to maintain this momentum throughout the season and into the New Year.

Some may argue that the Christmas season has become too commercialized with the focus been withdrawn from the birth of Jesus Christ and been placed on commerce and in turn the success of businesses during that period. Others may argue that our existence depends on the economic stimulus that results from the sales activity.

In line with Caymanian Times' emphasis on employment and the cost of living, Black Friday may be a blessing in disguise as the best sales and discounts are revealed at this time.

It is a time for giving and this event will be ideal for gift purchases and other treats that are long overdue. The important things to remember are still a) Thanksgiving b) Living within your means and c) Saving a portion of your profits for a rainy day.

In five weeks we will be either counting calories, counting our savings, counting the charges on our credit cards or counting the proceeds from sales and making plans for Black Friday 2020.

Business owners its time to do your part and let your customers know. It's time to advertise.



COMMUNITY NOTICE

WORC Employment Services and Training and Development Moving to a New Location

WORC (Workforce Opportunities & Residency Cayman) would like to inform the public that effective Monday, October 28th the services offered at Midtown Plaza will be moving to Apollo House West, the building formerly known as Walkers House located at #87 Mary Street, George Town.

Persons seeking assistance in finding employment or those wanting to register with WORC are encouraged to call ahead to make an appointment. This ensures the officers can allocate the necessary time needed to work with individual persons.

All WORC services currently offered at the building formerly known as Immigration Headquarters on Elgin Avenue will remain the same.



Contact 945-9672 or toll free +1 (800) 534 9672 or email generalqueries@worc.gov.ky or visit www.worc.ky

COMMUNITY VOICE

Campaigning to Complain

Dear Editor,

Permit me a few lines in your paper to share my views on the debate about the referendum on the port.

I've heard campaigners opposed to the project, those who clamoured to let the public decide the fate of the project, now complaining that government has respected the wishes of the people and set the referendum date.

First, they complained that it was taking too long to verify the signatures. They wanted this process rushed through.

They then complained that government might drag their feet on setting a date. Referendum day has been set for the earliest government has found feasible, especially with having to return to the Legislative Assembly to formalise the process. Now these campaigners, along with opportunistic opposition MLAs, are saying it is set for the worst possible date.

They previously complained about dredging and government took that into consideration and revised the plans to ensure there would be as little dredging as possible. Yet, their complaining continues.

Mr/Madam Editor, I am puzzled why many of these people are opposed to a project that will bring considerable economic benefits to Cayman. They call themselves campaigners, but I think they're more aptly called complainers because every step along the

way, they have found something to complain about.

Perhaps it is the public who should be complaining about the undue concern these campaigners caused by claiming China Harbour had the deal at a cost of \$300M-\$400M. The Country was in near uproar. When the truth was announced Verdant Isle turned out to be building the dock and cargo port for \$200M. Wild campaign claims and propaganda will not fool me anymore. My source for information will now be the government.

I can't wait for the referendum to be over so we can move forward and have a modern port that will keep food on the table of countless working-class Caymanian families. However, I will not be surprised if on December 20 they find something new to complain, oops, I mean campaign about.

Francis Ebanks



TO: ALL MEDIA (COMMUNITY CALENDAR EVENTS)

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WEST BAY HERITAGE **FLOAT** PREPARATION
DAY PARADE on 9TH NOVEMBER 2019
NIGHT/LIGHT UP PARADE on 11TH NOVEMBER 2019

 BABY SHOW
 13TH NOVEMBER 2019, 5:00PM
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Caymanian Times
 Issue # 446

Publisher: Ralph Lewis
 Company: Lewis Cayman Islands Ltd
 #19 Walkers Road (next to Tomlinson Furniture)
 Telephone: 345 916 2000
 Email: sales@caymaniantimes.ky,
 or info@caymaniantimes.ky
 Website: www.caymaniantimes.ky

Healthcare funding inadequate for most vulnerable

... Continued story from page A1

"The HISC has spent the summer of 2019 identifying gaps in the current systems of healthcare funding, assessing the financial and social impact of these gaps, and creating proposals on how to close these gaps. Healthcare is important to us all, and we have determined that it is in everyone's interest that the expertise of every member of the HISC be brought to bear in providing solutions that better serve our clients and the wider Cayman Islands community."


Ms Brown said that the most vulnerable people in society were their first priority groups of people who they were focusing on as being under served in the community. Their research found that mental health care was not sufficiently defined and not treated as any other illness as far as health insurance was concerned. Retirees and elderly care and coverage, public-covered populations such as Cayman's seamen, indigent population and the Civil Service, neonates and newborns with congenital defects and dependents after death of primary insured were all also under-served as far as health insurance was concerned.

The committee also found that the healthcare insurance system itself had

infrastructure gaps with regard to the laws regulating it. These included missing categories of codes for Standard Health Insurance Fees (SHIF), irregular review of SHIF and irregular review of SHIC standard premium rates. Ms Brown said that, as a result, "there are parts of the current regulatory framework that are either outdated, under maintained, or defunct. These are resulting in glitches and malfunctions in the current system of healthcare funding."

Ms Brown went on to say that the Committee found many significant gaps in the way in which the delivery of healthcare was regulated in the Cayman Islands that they believed was having a direct effect on the rising cost of healthcare and, as a result, on the rising cost of health insurance.

Such issues included the fact that there were no standards of transparency of billing, no accountability for complaints and no induction into Cayman's healthcare system was required for new healthcare providers. They also found that the system lacked any quality standards for public safety, there was insufficient due diligence on new providers, healthcare providers ignored HIC surveys and there were no national pharmacy formulary or guidelines in place.



GAP ANALYSIS AND REFORM PROPOSAL FOR HEALTHCARE FUNDING IN THE CAYMAN ISLANDS

PART I: Introduction to Identified Gaps in the Cayman Islands Healthcare Funding System

FortisTCI President & CEO Eddinton Powell Earns CREF Energy Leadership MVP Award

FortisTCI President and CEO Eddinton Powell was recently named the 2019 recipient of the 3rd Annual Caribbean Renewable Energy Forum (CREF) Energy Leadership MVP Award. The honor is given to a nominee who has made a significant contribution to energy development in the region. CREF Program Director Julie Taylor, on behalf of the CREF Advisory Committee, announced the award on Thursday, October 17, at the 11th annual CREF Conference in Miami, Florida, USA.

Mr. Powell is a Caymanian, who worked for Caribbean Utilities Company (CUC) for 25 years climbing through the ranks, to eventually serve as the company's Senior Vice President and Chief Financial Officer. Mr. Powell is also presently a member of the Board of Directors at CUC.

With almost 40 years of utility industry experience and 12 years as President and CEO of FortisTCI, he is credited with leading the transformation of the electricity sector in the Turk and Caicos Islands (TCI). His accomplishments include investing in the professional development of employees to create a well-trained and diverse workforce,

leading to the company achieving 'Investors in People' accreditation in 2016. In 2018, FortisTCI was again accredited with Investors in People (Silver) certification.

Under his leadership, FortisTCI achieved global business continuity recognition, earning ISO 22301:2012 certification from three leading standards organizations. He has also led the company to ISO 14001:2015 and ISO 45001:2018 certification for its Occupational Health and Safety, and Environmental Management Systems. Mr. Powell also created an environment where modernizing utility infrastructure for resiliency and reliability was a priority. This approach led to a utility with one of the highest reliability stats in the region, adding to the continued economic development of the Turks and Caicos Islands.

Mr. Powell has led FortisTCI to integrate and enable the renewable energy transition through the establishment of distributed generation solar programs for customers, which received the 2018 CREF award for Best Distributed Generation Project. He and his team have also worked alongside the Turks and Cai-



FortisTCI President and CEO Eddinton Powell (center) is pictured with Vice President of Innovation, Technology and Strategic Planning Rachell Roulet (left) and Senior Vice President of Corporate Services and CFO Ruth Forbes (right) after receiving the CREF Energy Leadership MVP Award

cos Island Government and the Rocky Mountain Institute to finalize a national energy plan called the Resilient National Energy Transition Strategy, which will serve as the country's blueprint over the next 22 years.

Speaking of the award, Mr. Powell said, "This CREF Award means a great deal to me and the company and to the people that I represent and work with - I really believe that CREF is doing a great job at promoting renewable energy. These conferences have evolved in such a way that it helps us to know where we are and what we need to do to integrate more renewable energy in the Carib-

bean. We aren't here to just speak and listen, but we go back home and implement projects that benefit our customers and countries."

CREF is the largest annual industry conference for the Caribbean region focused on advancing the clean energy market for a clean energy future. As CREF Organizers, New Energy Events established the awards program to recognize Caribbean leaders making a difference through resiliency and renewable energy, and creating project development for countries to transition to more sustainable clean sources of energy.



FortisTCI President and CEO Eddinton Powell receives the Energy Leadership MVP Award from CREF Director of Programs Julie Taylor at the 2019 CREF Conference Industry Awards Ceremony on Thursday, October 17

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Norman Bodden Weighs In On Proposed Cruise Berthing Facility

Norman Bodden, OBE, is one of the few old guards who remain in Cayman today. No one can question his stellar reputation in both business and community or his contributions to the religious, corporate, governance and private sector development of these three islands.

Today he still stands well-tempered, like Damascus steel. Though diplomatic and eloquent, he does not and has never cut both ways, only the straight and narrow way, and in a direction that bodes best for his beloved islands.

So then, what is the essence of this proposed cruise-port facility debate, in his eyes?

"We have a tendency to resist change, but we need a progressive plan, if you can call it that," he says. "Development is necessary to keep the economy going, but we just have to be careful in our forward-planning. We need to retain the things that have attracted people here. And yes, we've lost some things along the way, but we can carefully manage what we still have left."

To decipher his exact opinion on the sensitive matter takes a bit more understanding of the man.

As a teenager, Mr. Norman, as he is affectionately known in Cayman, never received the traditional call to become a seaman. After graduating in 1953 at the age of 18, he secured a "good job" in Cayman with LACSA airlines earning a grand sum of 10 pounds sterling monthly. Thus began his relationship with the travel and tourism industries. He went on to work many years with Cayman Brac Airways and then Cayman Airways.

"Cayman is a different kind of place, which is why tourists still like to visit here," he explained. "I'm pleased to have seen our progress, and the development of our country. Even so, we need to maintain our culture and our careful approach as we go forward. We still have many great "Things Caymanian".

Explaining why early Caymanians were enamoured by cruise ships and stayover visitors in the early years of tourism development, he shared an unusually moving reason.

"Our seamen played an important role in our early development where most of our local families had fathers, sons and uncles far away at sea. As such the visitors were surrogates for their loved ones. We loved to entertain those cruisers and stayover guests, for this was a way to compensate for our own men who were at sea, hoping that they were receiving the same hospitality wherever they were in the world. Ever since, our tourism industry has survived, as we always have, by us improvising and making sacrifices to get ahead."

As for the present twin-pier proposal, Mr. Bodden says he's aware of the plans to enhance the facility and to revitalise

George Town, and that the Government must be careful to make it attractive to those who visit Cayman as well as those who live here.

Mr. Bodden was elected as a political representative in 1980 and served as Minister of Tourism from 1984 to 1992. His new government embraced the dramatic tourism boom in this phase of Cayman's history and in the early 1980s hired a New York advertising agency to develop the prime Florida and New York travel markets.

"Our TV spots worked, and soon many Americans were learning about this undiscovered gem some 400 miles south of Miami," he recalls. "The number of cruise passengers was not high in the early times - only about 200,000 in 1984. That picture changed dramatically when bigger cruise ships began bringing wealthier travellers, as well as middle-income cruisers".

Mr. Norman says his Government's original business plan was simple - to attract North American families to a safe, relaxed and comfortable destination.

"Our ad-spend was small too," he admits, "but we realised that cruise visitors were a great tool to supplement our ongoing tourism development as well as the fledgling financial services industry. Our reasoning was that cruisers would help spread the word about the Cayman Islands and a certain sector would fly back to Cayman as return visitors, newly committed to these pristine islands and make investments here that would benefit all - as is said "the tourist dollar trickles down" to benefit everyone. To some extent, that still occurs today."

Soon condo/hotel developments, restaurants and other amenities were popping up along the Seven Mile Beach corridor. This proved beneficial to many locals - especially as Caymanians could now find good work in their own country.

A staunch commitment to preserve the environment, especially the marine life, was another key component of the Government's strategy as SCUBA diving and other water sports soon emerged as intrinsic to the tourist product.

Cayman's cruise port was upgraded in recent years, but still only small tender vessels are able to use the three passenger terminals, and any one of these are best known for their congestion on days when there are two or more cruise ships in town. The cargo port was built some 40-plus years ago to cater to modern steel-hulled vessels and Mr. Norman remembers that the facility was built, through the efforts of the late Berkley Bush, amid much national protests. That facility, however, has also endured the natural forces of hurricanes, storms, decomposition and heavy use but the vital lifeline for imports and trade also needs to be upgraded to meet the needs



► Mr. Norman Bodden, OBE

and demands of a rapidly growing population.

The early "boom" in Cayman's popularity occurred faster than most could consider the ramifications, but the crystal-clear waters and the talcum powder-like sand still continue to draw millions of cruise and stayover vacationers each year. Today, as history prepares to repeat itself, with mega-ships now plying the Caribbean waters (but unable to berth in Cayman), Mr. Norman says about the future of cruise tourism:

"Many people today, through convenience or necessity, prefer getting off the cruise ships smoothly so the berths would be a plus but everything has to be well-balanced. If the Environmental Impact Assessments (EIA) prove that there will be no damage to Seven Mile Beach, I will be satisfied that there will be no adverse effects. And I am not being political, just practical".

"In our growth and development, we have just invested in a modern and attractive airport terminal and the waterfront should not be left behind. Having a berthing facility and an upgraded cargo

port done together seems the practical way to go."

The weight and relevance of his final comments are reflected in the images on the wall of his office. In the reception area are three framed sepia-toned photos, two of local sailors of decades gone by, working on the deck of a locally-built schooner - the maritime workhorses of the northern Caribbean. The third appropriately shows the George Town harbour as it was, a crude ironshore landing area for ships, with sparse wooden seaside buildings, the spire of Elmslie Memorial Church the only recognisable landmark.

Hanging above his office chair is a watercolour painting of the modern-day waterfront. Just how much does the sea mean to him? With a smile, the astute 84-year-old says, "Whenever I decide to retire, I'm taking those pictures home with me."

For more information related to the cruise berthing project, please visit the Support our Tourism website www.supportourtourism.com or connect with us on facebook at www.facebook.com/supportourtourism.

Statement on secrecy of the vote in the Cayman Islands

The integrity of our voting system is built on the secrecy of the vote.

The Cayman Islands Elections Law contains legal and procedural safeguards to avoid revealing the identity of voters when the ballot is being marked or counted.

The current Cayman Islands Elections Law (2017 Revision) has the following legal provisions:

- Voters mark their ballots alone in a voting booth, except when assisted voting is requested and authorised by the voter.
- Ballots are appropriately folded to conceal the voter's choice before the ballots are deposited in the ballot box.
- The ballots are designed to ensure that the voter cannot be identified at the time of the count.
- If the voter marks the ballots with any identifiable marks the ballot is rejected. For example, if a voter writes his or her name on a ballot, that ballot is then rejected.

Additionally, The Referendum (People Initiated Referendum Regarding the Port) Bill 2019 calls for a national count.

This means all ballots cast in the 19 electoral districts will be collected at a central location for counting. The ballots, including mobile and postal ballots, will be mixed and divided into random segments for counting. The totals from each segment will be added together to

give one national result. It is, therefore, impossible to determine how any individual or group voted.

According to the Administration and Cost of Elections (ACE) Project, an international body aimed at supporting credible and transparent electoral processes, voting secrecy is vital for fairness.

"A secret vote is an essential integrity safeguard because it allows voters to cast their ballot in full independence. If a vote is not secret or can be identified during vote counting, some people might be intimidated into not voting as they had intended. Secrecy makes intimidation or bribery less effective," the international body explains.

The systems in the Cayman Islands that will be utilised for the referendum are in keeping with these internationally accepted principles. The Referendum Bill and the Elections Law (2017) provides for the appointment of observers, local and international, to ensure that the referendum is carried out accordingly.

Any voter who feels threatened or unduly pressured to vote, not vote, vote a certain way, or to reveal how they voted, should report their concerns to the Elections Office or the Royal Cayman Islands Police.

The Supervisor of Elections, Wesley Howell, assures voters in the Cayman Islands that the Elections Law and the

HOW THE LAW ENSURES SECRECY OF VOTE

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- ✓ The ballots are designed to ensure that the voter cannot be identified at the time of the count.
- ✓ If the voter marks the ballots with any identifiable marks, such as their name, the ballot is rejected.



For more information about the Dec 19 referendum visit www.elections.ky

Elections Office staff take every precaution to ensure that votes will remain secret at the time of the count, regardless if the vote is submitted by postal ballot, mobile ballot or is cast in person on Referendum Day.

Mr Howell also added that Elections Office polling teams have been train-

ing since September to ensure that the Cayman Islands Elections Office continues to plan and execute elections and referendums that meet or exceed international best practices. He is confident that this referendum will be executed with the same quality as previous ones.

MUFG Investor Services does its bit for mental health awareness

... Continued story from page A1

of a bigger initiative by the organisation to ensure that employees could be themselves in the work place.

“MUFG Investor Services has focused on a different pillar each quarter. The first quarter celebrated gender diversity, the second quarter celebrated our LGBT+ community and the third quarter has focused on mental health and wellness,” he advised.

Last week the company undertook five days of mental health and wellness events, which included a presentation by the Employee Assistance Programme, a non-profit programme geared to help employees with counselling on any issues they may be facing. MUFG pays for employees to use this programme and employees can seek counselling anonymously, without the company knowing who has used their services.

MUFG staff also enjoyed a nutrition presentation by Chad Collins at Cayman Nutrition and a wellness presentation from REVIV Grand Cayman, which included B12 shots for MUFG employees. Carrie Brown hosted an enlightening meditation session for MUFG staff on one of the evenings and MUFG employee Kevin Carey facilitated a lunchtime meditation session with the addition of essential oils. Now that MUFG has introduced meditation into the work place, their plan is to continue with the sessions on a weekly basis. On Thursday employees had a particularly pleasant event to enjoy.

“We had our first ever MUFG employee sunset beach walk on Seven Mile Beach. The ocean effects people on almost every level, especially when it comes to mental health which is how the idea of doing a beach walk initially came about,” explained Global Head of Investor Operations, Julie-Ann Allard. “We also wanted to do something for the local community and when we heard about all the amazing initiatives the Alex Panton Foundation was doing, we knew this was the charity we wanted to support. We asked all employees

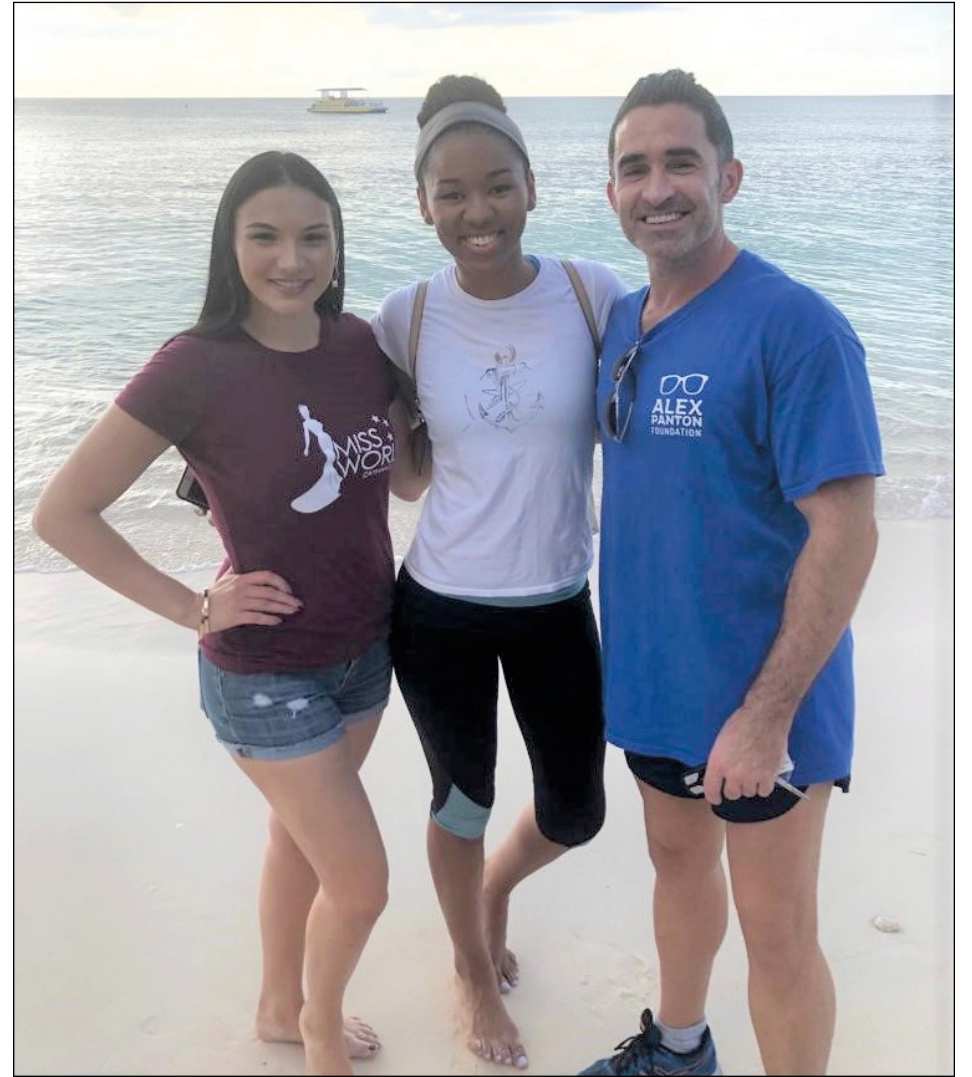


interested in doing the walk to make a donation and MUFG contributed an additional amount. Representatives from the Foundation and Ms. World Cayman joined us for the walk, which we hope to make an annual event.”

The Alex Panton Foundation is a not-for-profit with the primary objective of raising awareness of mental illnesses affecting children and young adults in the Cayman Islands, with a particular focus on anxiety and depression. The Foundation aims to provide hope and resources to family, friends, classmates, teachers and carers to help save the lives of children and young adolescents struggling with mental illnesses.

On Friday afternoon, MUFG employees attended a panel discussion moderated by Global Head of Client Operations, Alan Kennedy. The following leading local mental health professionals were in attendance: Glenn Duran, Corporate Wellness Coordinator (Britcay); Shane Purcell, Board Member/Head of Fund Raising (Alex Panton Foundation); Cindy Blekaitis, Programme Manager (EAP) and Dr. Cindy M. George, Marriage & Family Therapist/ Mental Health Counsellor (The Wellness Centre). They discussed numerous topics in relation to mental health and wellness including work life balance, stress and anxiety and the impact this can have on relationships as well as the impact social media has on our lives.

MUFG’s hope that in undertaking this week of events they would be able to raise awareness of some of the re-



sources available, not only to its employees, but to the wider community as well and help remove some of the

stigma associated with mental illness which is still prevalent in the Cayman Islands.

Premier, Minister of Infrastructure tour road works in Red Bay, Prospect

Premier Hon. Alden McLaughlin, Minister of Infrastructure Hon. Joey Hew, National Roads Authority (NRA) Board Chairman John Ebanks and other representatives of the NRA recently (on Friday, October 18) toured and inspected ongoing road works in several areas of the Red Bay and Prospect communities in Grand Cayman.

The roads included Selkirk Drive and Abbey Way where NRA’s work crew is raising the level of the road two and half feet above sea level, adding drainage and paving the area. The team also visited Shamrock Road where the lane flow is being reversed to have two west bound lanes and one lane heading east.

At the Red Bay roundabout, a third west bound lane is being added to take motorists directly to South Sound.

Following the visit, Premier Alden McLaughlin said the tour provided an opportunity to look at the road works being done to address some of the traffic issues as quickly as possible as well as some of the longer term work being employed to resolve the traffic congestion from the Eastern Districts.

“I think things are coming along quite well. They are currently regrading Selkirk Drive, going all the way to Abbey Way and working on the start of a third lane from the Red Bay roundabout to Hurley’s roundabout at Grand Harbour,” he stated.

Minister Hew noted that some of the road works are designed to alleviate the issues with traffic congestion in the mornings and evenings, in the pinch points around the Hurley’s roundabout and the Prospect areas.

He stated, “People will see that we have paved a few areas, we have expanded a few more lanes and we are working our hardest to minimise the amount of time commuters have to spend in traffic”.

“We have to appreciate and extend our gratitude to the Royal Cayman Islands Police Service for the work that they have been doing over the last couple of weeks in the mornings. We can all agree that it has been a tremendous help in the morning commute but that is not sustainable so we are here looking at some of the plans that we have in the

short, medium and long term to ease the challenges in the mornings and in the evenings returning east,” Minister Hew said.

The Minister also stated that the long term goal is to get the East-West Arte-

rial extension completed up to Lookout Gardens, and that the Ministry would continue discussions with the National Conservation Council to do what is necessary to get their approval so that construction on the road can proceed.



► Edward Howard, Acting Managing Director NRA, Premier Hon. Alden McLaughlin, Infrastructure Minister Hon. Joey Hew and other NRA representatives look at a plan of the roads works in the Red Bay and Prospect communities

► Extensive road work is taking place on Selkirk Drive

HSA undertakes major plant modernisation programme

The Health Services Authority (HSA) is undertaking a phased multi-million-dollar plant modernisation initiative at the Cayman Islands Hospital. As a part of the initial phase of the multi-year plan, the facility's existing air conditioning system will be replaced with modern state-of-the-art chillers.

Board Chairman, Jonathan Tibbetts says the Board's approval of the significant increase in the Authority's capital budget reflects its commitment to continued investments in infrastructure improvements, new technology and other resources to support the HSA's delivery of high-quality healthcare.

"We are confident that the HSA has some of the best clinical staff in healthcare, but the delivery of healthcare requires a modern and sustainable infrastructure that provides a welcoming environment to our patients as well as equipment and technology that optimizes diagnosis, patient care and clinical outcomes. Our investments in capital improvements are all about providing the best experience for all patients at all HSA facilities. One of those



► HSA Board Chairman, Jonathan Tibbetts



► HSA CEO, Lizzette Yearwood

initiatives is the modernisation of our existing chiller (cooling) system," said Mr Tibbetts.

The new generation York Chillers will be more energy efficient with lower operating and maintenance costs and

designed with future flexibility and capacity as the hospital footprint expands.

The first phase of the chiller installation will commence on 16 November with full replacement of the hospital's existing six chillers scheduled for completion over a three-year period.

HSA CEO Lizzette Yearwood says no adjustments in the HSA's daily operations is anticipated during the project, but the public should be observant of heavy equipment onsite during the period of installation and follow all safety signs and instructions. Ms Yearwood also says that the Authority will have contingency arrangements in place with additional temporary cooling capacity being brought onsite to ensure reliable ventilation to all areas of the hospital in the event of any unforeseen challenges.

The new chillers are expected to significantly reduce electricity costs when the project is fully completed.

The first phase of the chiller modernisation project is being undertaken by Otis Air, through a public tender carried out earlier this year by the HSA.

Shannon Richards, Service Manager and Project leader for the programme

says that in addition to the increased efficiency, reduced maintenance and utility costs that will be a significant benefit of the new chillers, a further benefit to the HSA will be "smoother temperature control not possible with the original chillers."

Mr Richards says the new chillers will also be more environmentally friendly meeting a key requirement of the HSA as part of the organisation's strategic goal to become more engaged in reducing global warming through technology and building systems that are focused on reducing the impact of greenhouse gas emissions.

Chairman of the Board's Infrastructure Subcommittee Rolston Anglin says the major multi-year facility modernisation programme will also include the transformation of patient rooms, expansion of the Accident & Emergency Department to improve patient flow and reduce waiting times as well as other significant changes being planned to improve access and services at the HSA.

Mr Anglin noted that additional announcements will be made regarding these facility and service improvement initiatives in the future.



Court Services, Legal Aid Presentations Clarify Seniors' Rights

Seniors learned about their rights in relation to court services and legal advice at presentations arranged by the Council of Older Persons.

The interactive presentations, given by Court Administrator Suzanne Bothwell and the Director of Legal Aid Stacy Parke, were held at the Elmslie United Church Hall as part of Older Persons Month.

Mrs. Bothwell's presentation outlined residence orders under the provisions of the Children Law, 2012 to gain parental responsibility for grandchildren. She said guardianship applications are obtained under the Grand Court and Mental Health Laws; to help administer the affairs of people incapable of doing so. Mrs. Bothwell noted that as people where living longer, seniors sometimes have to make such applications to care for adult children.

The Court Administrator also discussed applications under domestic violence legislation, in the event of abuse of seniors by others (including but not limited to their relatives and carers). She explained that elder abuse encompasses physical, emotional and financial mistreatment.

Answering a question, Mrs. Bothwell noted that while there was no age limit on grandparents obtaining residence orders, DCFS does assess the ability of grandparents to care for children and meet their needs. The Court Administrator gave examples of what constituted financial abuse following further questions. She gave various scenarios of such abuse, including not allowing seniors to spend their money as they pleased.

The Legal Aid Director's presentation followed. Ms Parke defined legal aid, advised on its parameters and explained who qualifies. She said legal aid provides access to justice, by ensuring equality before the law when petitioners cannot afford legal representation and access to the courts.

Ms Parke mentioned that legal aid:

- is not limited to only criminal matters, and
- may be granted in Civil law matters (personal injury, succession disputes, contract disputes etc., or family law proceedings if those involve a child e.g. divorce, children law orders or guardianship etc).

The audience had questions for the Director including what constitutes net household income when evaluating eligibility. The Director said her office can help applicants find suitable attorneys and outlined basic questions seniors should ask potential lawyers before instructing them.

Attendees were told that a checklist and the legal aid form are available online at www.judicial.ky/forms, or at the Legal Aid Office (located on the ground floor, Courts Office). Additionally, Ms Parke explained that depending on their level of income/savings, seniors who qualify for a legal aid certificate may have to contribute to the Legal Aid Fund. The Director advised that contributions will be either a small monthly contribution or be paid for at the end of a matter, if applicants have been successful. In conclusion, Ms Parke advised that inappropriate behaviour by legal aid lawyers can be reported by filing a written complaint, for example if an attorney asks for fees or is not following instructions.

"The Council for Older Persons was pleased with the turnout of this event. We are currently in talks with other bodies and plan to roll-out out a programme of senior-centred lunch and learn presentations in due course," said Council Chairperson Lucille Seymour.



► Legal Aid Director, Stacy Parke, gave a presentation on court services for seniors organised by the Council of Older Persons as part of Older Persons Month observations recently



► Court Administrator, Suzanne Bothwell, gave a presentation for seniors on court services organised by the Council of Older Persons as part of Older Persons Month observations recently (Photos by Elphina Jones, GIS)

THEN & NOW

As Cayman's population and development seems to be growing at unprecedented speed, the Caymanian Times continues its fascinating glimpse into all aspects of life in the Cayman Islands years ago and compares it to today. Investigations highlight just how our physical location and society as a whole has changed over the decades.

Games and pastimes being revived

... Continued story from page A1

we could get as much as we wanted of conch and lobster and whelks in those days too."

Mrs Eunice McLaughlin, born in Spot Bay in Cayman Brac in 1911, also remembered her fishing exploits:

"When my father was gone Southern Reef [near Colombia] to get turtle, my youngest brother Henry and me use to take his cat boat and go fishing. We'd dig around tree roots and get soldiers [crabs] for bait and go out in the sea and fish, and when we come in, we'd have enough to give some to the neighbours. We loved to do that. But sometimes we'd take the boat out and just jump over and swim around."

Toys, for the most part, were homemade, with skipping ropes made from bayvine and balls made out of tightly rolled rags and weighted with sand and stitched together. Cricket or rounders were played with a home-made birchwood bat and even cricket balls were sometimes made from the wood as well.

Mrs Ella Latter remembered playing opposite the family home on South Church Street:

"We did a lot of playing down on the seashore. Where the Eden Rock is there was a big sand hole, and we would play there, and it might be we would pretend we were having a shop and selling things to each other and we would play rounders, you know, with a ball, running, and different games."

Boys might make boats from coconut husks, the Cayman Yesterdays book states. Mr Ballanger Christian said they created the happiest childhood memories, playing with his childhood friend, Albert Wallington.

"We would just use the coconut husk, you know...and we would put a little mast into it and put down leaves on the mast for the sail.... we would sail our coconut boats into the yard, up and down."

In an article called Time Was from the Cayman Islands National Archives, Mrs Geneva Range, better known as Miss Lacy, who was born in 1899, recalled her childhood in North Side. She remembered going to school in the Presbyterian Church, where poetry was her love, learning a particular poem that stuck with her throughout her life: Meddlesome Mattie.

"I learnt it in school when I was in fourth book," she recalled. "I think I was around eight or nine years. That was the Royal Readers I learnt that poem and never forgot it."

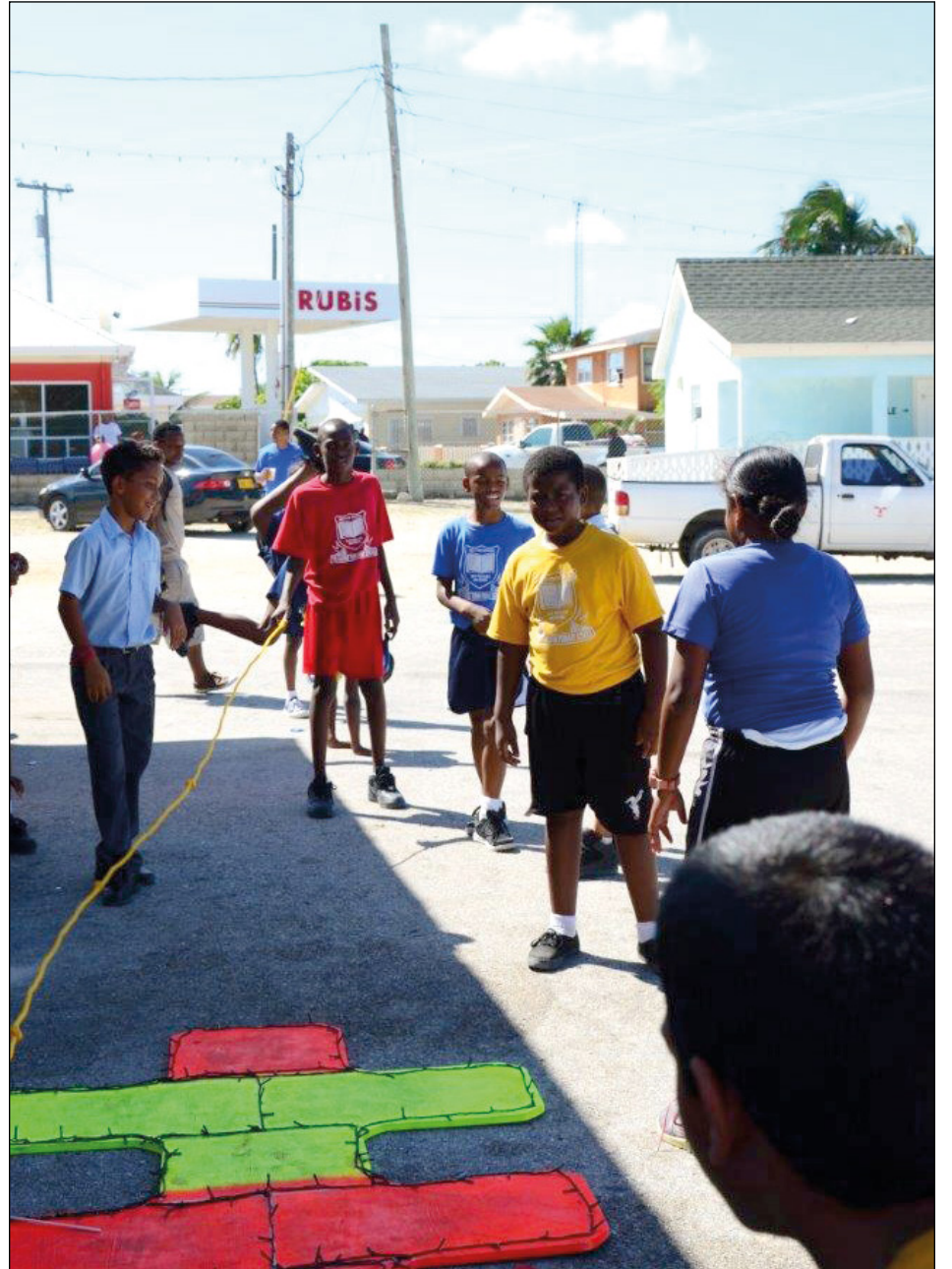
As the last century progressed, checkers, marbles, rounders and baseball were all activities that young people enjoyed during the 20th century.

Resurrecting old games

A popular game that has found a re-invention in recent times by the likes of contemporary heritage campaigners Deal Ebanks and Wray Banker, is the game of Warri. Of African origin, Warri eventually came to the Caribbean in the 17th Century via slaves and is now a popular game throughout the Caribbean. The game is played with a wooden board with 14 holes and seeds called nickers that get moved around the board.

Gigs are another popular game from way back that have seen something of a revival, a spin off (so to speak) of the spinning top, whereby a rope coils around the top end of a hand-crafted wooden top, and a sharpened nail is screwed into the base. When played as a pair, one person takes the rope to propel the gig to the ground so that it hits the other person's spinning gig and breaks it in half. The winner is the first person to break open the other's gig.

In reviving some of the games of old it is hoped that young people can retain a sense of their history and heritage from actually participating in a game much-loved by their relatives in times gone by.



► Old time games such as skipping and hopscotch at East End's Heritage Day during Pirate's Week



► Ruth 'Chi-Chi' Foster and Hatch in Girls Guide uniform and Quatro Hatch in Cubs Scouts uniform, 1960 (Photo credit: The Cayman Islands National Archive Photographic Collections)



► A young girl and the Grand Cayman parrot, kept as a pet, 1938 (Photo credit: The Cayman Islands National Archive Photographic Collections)

Cayman Island Public Library Service hosts Book Fair

Last Saturday, 19 October, the Cayman Islands Public Library Service (CIPLS) staged the 5th Annual Cayman Islands Book Fair at the George Town Public Library.

The book fair featured expositions and live readings from several local authors and provided patrons with the opportunity to purchase signed copies of their favourite local books.

"This fair provides an opportunity for us to showcase our work and to converse with persons who may be interested to know what our works are, how they came about and their importance in Caymanian society," said local author Dr. Roy Bodden.

The Cayman Islands Book Fair also included a number of family-focused activities such as a 'story hour', a mag-

ic show, a bookmark competition and face painting.

Regina Clarke a returning enthusiast of the event said that her decision to return to the book fair for the second consecutive year, was an easy one. "My child loves books and is excited about the host of activities. This fair is a great way to encourage her to visit the library," said Ms. Clarke.

"I am pleased to see how much the Cayman Book Fair has grown since its inception in 2014," says CIPLS Director, Paul Robinson. "Today, libraries not only support free access to information, but they are an integral part of a community connection, and events such as this, and the many other programmes the library services run, is a fabulous representation of the importance of libraries in the 21st Century."

For information on more CIPLS programmes, please email libraryprogrammes@gov.ky or call 949-5159.



► Executive Director of Literacy is for Everyone (LIFE) Marilyn Conolly reads to members of the audience at the 2019 Cayman Islands Book Fair



► Young patrons of the 2019 Cayman Islands Book Fair are photographed with local pirate, Darvin 'Captain Black Terrence' Ebanks after having their faces painted

World's Top Cruise Companies to Form Joint Venture to Manage Cruise Pier and Terminal Facilities in St Lucia

Carnival Corporation and Royal Caribbean Cruises Ltd have signed a memorandum of understanding (MOU) with the government of St Lucia to form a joint venture to manage the existing cruise pier and terminal facilities in the island, and to design, construct and operate a new cruise port.

As part of the MOU, Carnival Corporation and Royal Caribbean and the St Lucia government will establish a long-term concession agreement to formalize the terms and responsibilities for the joint venture to manage and operate the current cruise pier and terminal facilities at the Port of Castries.

Additionally, the joint venture will design, finance, construct and operate a new cruise port in Vieux Fort on the southern part of the island that will be able to accommodate the latest and most innovative ships in the cruise industry.

Prime Minister Allen Chastanet has called the MOU signing, which took place on Monday at the annual Florida-Caribbean Cruise Association (FCCA) Cruise Conference & Trade Show in San Juan, Puerto Rico, "historic" and "a major step towards enhancing Saint Lucia's tourism product."

"St Lucia has had record breaking cruise arrivals over the past few years and we thank our partners Carnival Corporation and Royal Caribbean for their continued confidence in our amazing destination," said Chastanet.

"It is essential that we continue to diversify what we have to offer, grow our brand and ensure that different sectors in our island's economy benefit from the growth in cruise tourism and that St Lucians can benefit from the opportunities



► Carnival and Royal Caribbean will manage current cruise pier and terminal facilities and work together with the government to construct and operate a new cruise port on the southern part of island

which arise from the increased numbers; which means we have to improve our capacity. This signing is historic, as this project will have a major impact on the sustainability of the cruise sector and the reach of cruise tourism to the south of the island. This will also mean employment at several phases of the project, the expansion of existing businesses and the formation of new enterprises. We look forward to this partnership as this marks a new day and a significant achievement for our government, for the people of the south of St Lucia and for our island as a whole."

Giora Israel, senior vice president of global port and destination development for Carnival Corporation, said with the new development project, St Lucia will be very well-positioned for jobs and significant economic impact for years to come.

Noting that the cruise market is the fastest growing sector of tourism and in the next decade cruising in the Caribbean region is anticipated to increase by 40 per cent, president and CEO of Royal Caribbean Michael Bayley said his company was "excited to partner with the Government of St Lucia to ensure that

the destination directly benefits from that growth, while giving more guests the opportunity to visit this unique gem in the Caribbean".

Together, the cruise line brands of Carnival Corporation and Royal Caribbean Cruises Ltd. currently account for 75 per cent of all cruise ship deployment to St Lucia. Under the new agreement, the joint venture would optimize the experience for guests visiting St Lucia while developing additional cruise infrastructure to support the industry's latest ships and promote the growth of cruise tourism on the island.

Small Businesses in Jamaica Get Incentives to go After Government Contracts

The micro, small and medium-sized enterprise (MSME) sector in Jamaica has received a boost with the passage of two Resolutions in the House of Representatives that seek to provide an opportunity for local suppliers to bid on government contracts, based on the percentage of local raw material being used.

Piloting the Public Procurement (Domestic Margin of Preference) Order, 2019, and The Public Procurement (Set Aside) Order, 2019 on Monday, Minister of Finance and the Public Service Dr Nigel Clarke, said the first order is the application of a prescribed factor on the bid price of foreign bidders participating in international competitive bidding procedures.

"The application of this factor allows a national bidder to earn a government contract, even if its bid price exceeds the price of a foreign bidder, provided that the national bidder demonstrates a required percentage of domestic content," he noted.

"This Order dictates 20 per cent and 35 per cent, respectively. Therefore, the procuring entity shall apply a domestic margin of preference of 20 per cent on the criterion of bid price in respect of bids which demonstrate the use of domestic content of a minimum threshold of 35 per cent."



► Finance Minister Dr Nigel Clarke

Minister Clarke said it is intended to mitigate the competitive disadvantages of the participating Jamaican suppliers, adding that the measure will develop the local business sector over the long term.

"We are doing what other countries have been doing for some time, which is balancing the need to ensure that the Government gains competitive tenders

but develops local industries, develops local firms and develops our own country," he said.

He explained that the Public Procurement (Set Aside) Order aims to create opportunities for specific groups of bidders who may be otherwise unable to earn government contracts with undertakings in industries targeted for development.

The Minister said with the Order, micro, small and medium-sized enterprises (MSMEs) will also have access to a certain percentage of government contracts under the public procurement Set Aside Order 2019.

"What we are saying is that a minimum for all procuring agencies, all ministries, all government departments, all public bodies... is to be reserved for micro, small and medium-sized businesses," he said.

Clarke argued that the incentives will encourage national growth and development by enabling greater participation of local MSMEs in public procurement, through special and differential measures.

"In any society, the Government is one of the largest purchasers of goods and services. As a result of that, the policy of the Government towards procurement can have an impact, not only on the cost of those services that the Government procures but on the economic vibrancy of the society," he said.

The Finance Minister noted that, increasingly, governments across the world are using public procurement, not only for the economic advantage of gaining the lowest possible cost, but to ensure that cost reduction is pursued with longer term objectives in mind.

CTO Welcomes JetBlue's Continued Growth in the Region

Having doubled its seat capacity to the Caribbean over the last decade, JetBlue is looking to expand its business footprint in the region, including through its travel booking arm, JetBlue Travel Products.

Mike Pezzicola, the head of commercial for JetBlue Travel Products, presented at a recent Caribbean outlook forum organised by the Caribbean Tourism Organization (CTO) in Antigua and Barbuda.

He said JetBlue operates over 1,000 flights daily with a third of its route network in the Caribbean, and this is likely to increase as JetBlue continues to expand capacity in the years ahead. Since May 2018, JetBlue has added six additional nonstop routes to Caribbean destinations.

In addition, the JetBlue official told the senior tourism policymakers and executives the company was also focused on increasing bookings of ground transportation, tours, hotels and attrac-

tions in destinations through the travel booking arm.

"One thing we see is that as folks are planning to travel, when they book their travel vacation with us, and we help them plan it, their stay is longer and they are more likely to return, if not to the destination then to another destination in the tropics," said Pezzicola.

He added that JetBlue was also focusing on improving its cooperative marketing with destinations and large resorts, while also emphasising the uniqueness of Caribbean destinations by highlighting their culture, food and events.

"We are working very heavily now on explaining the difference and as a lot of our customers, particularly those flying down from the US, have this vision that every [destination in the Caribbean] is the same and we all know that is not true," said Pezzicola.

The Caribbean tourism outlook forum was the first organised by the CTO as a



platform for discussion between member governments and leaders from the tourism industry that generate business to the region. It was attended by ministers and commissioners of tourism,

directors of tourism, chief executives of destination management organisations, permanent secretaries, advisers and specialists and technical officers from 12 member countries.

CROSSWORD

By **THOMAS JOSEPH**

ACROSS 42 Cut off

1 Sirius, e.g. 43 Tenant's

5 Small nail fee

9 Washing- 44 Peruse
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10 Takes it
easy

12 Rocker
John

13 Clearly
stunned

14 Bird dogs
16 Horror's
Chaney

17 Low bill

18 Gofers

20 Starts a
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22 Assess

23 Texas
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25 Bustles

28 Power
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32 Shackles

34 — long
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35 Eastern
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36 Word
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38 Wear
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40 Fencing
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41 Archaeol-
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DOWN

1 Moon

2 Shred

3 Heaps

4 Misplays
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5 Big

6 Cloth
party

7 Flowery
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8 Send

9 Cuban

11 Good

15 Make

19 Easy run

21 Sweeping

24 Cattle

25 Chasing



Yesterday's answer

9 Cuban 26 More

cash precious

11 Good 27 "Becket"

judgment actor

15 Make 29 To-do list

good as 30 Ate

new greedily

19 Easy run 31 Moved

21 Sweeping 33 Vote in

carefully

24 Cattle 37 Melody

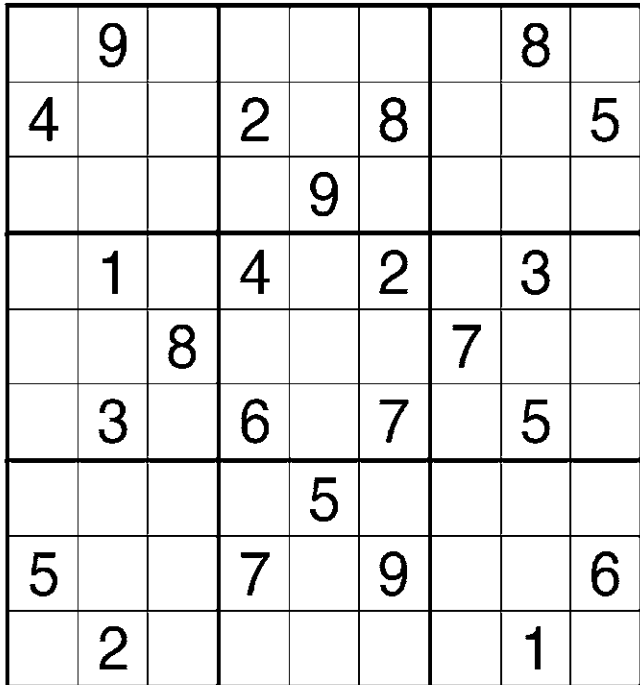
39 Racket

SUDOKU

Sudoku is a number-placing puzzle based on a 9x9 grid with several given numbers. The object is to place the numbers 1 to 9 in the empty squares so that each row, each column and each 3x3 box contains the same number only once. The difficulty level of the Conceptis Sudoku increases from Monday to Sunday.

Conceptis Sudoku

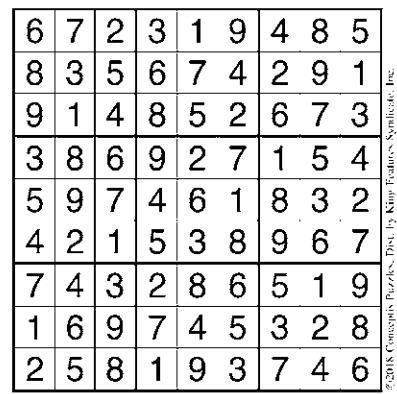
By Dave Green



Difficulty Level ★★★★★

9/22

Answer to previous puzzle



Difficulty Level ★★★★★

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Word Search



Find the listed words in the diagram. They run in all directions – forward, back, up, down and diagonally.

- Calgary
- Moncton
- Saskatoon
- Dartmouth
- Montreal
- St John
- Edmonton
- Ottawa
- Toronto
- Fredericton
- Paris
- Vancouver
- Kamloops
- Quebec
- Victoria
- Kingston
- Regina
- Windsor
- London
- Sarnia
- Winnipeg



CURTIS

By Ray Billingsley



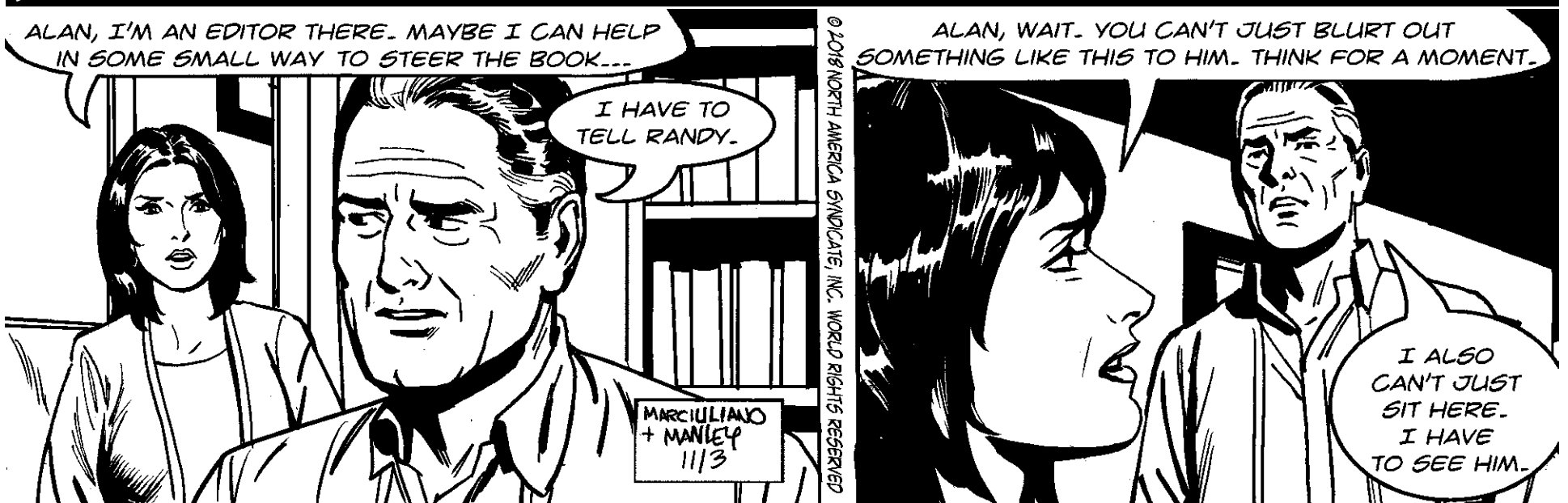
THE AMAZING SPIDER MAN

By Stan Lee



JUDGE PARKER

By Woody Wilson & Mike Manley





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Local News

Cayman Finance celebrates completion of 5th year of its Student Education and Work Experience Programme
 Cayman Finance recently celebrated the culmination of the fifth year of its Student Education and Work Experience Programme that saw more than 40 students in 2019 benefit from workshops, mentorship, and...
 35 minutes ago 0 Comments

2019 GOLDEN APPLE FINALISTS ANNOUNCED
 12 finalists have been selected for the 2019 Golden Apple Awards which takes place on World Teachers Day, October 5th at the Kimpton Seafire Resort & Spa.
 56 minutes ago 0 Comments

Miss. Ramoutte Chattoor remembered
 On Sunday 22nd, September, residents, well-wishers, present and past students of the Layman E Scott Senior High School, turned out in their numbers at the Aston Rutty Center, to be a part of the historic, Thanksgiving...
 1 hour ago 0 Comments

Speaker Bush Elected to Global CPA Executive
 House Speaker, Hon. McKeever Bush, OBE, JP, MLA, has been elected the Deputy Chair of the CPA Small Branches Executive Council of the Commonwealth Parliamentary Association (CPA) and will represent all...
 1 hour ago 0 Comments

Online Poll
 Should the Cayman Islands Government move ahead with plans to build a new Cruise Port?
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- Speaker Bush Elected to Global CPA Executive 1 hour ago
- Miss. Ramoutte Chattoor remembered 1 hour ago
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